

Budget Monitoring Report
Council Fund Variances

MONTH 6 - SUMMARY

Service	Movement between Periods (£m)	Narrative for Movement between Periods greater than £0.025m
Social Services		
Older People		
Resources & Regulated Services	(0.222)	Increased client contribution projections for Council residential placements and two further service users that the Council can now claim property income from.
Other Minor Variances	0.026	A number of minor variances each less than £0.025m
Disability Services		
Disability Services	(0.213)	Increased CHC Funding for two service users under Transition to Adulthood from BCUHB. In addition, the contribution the Council is required to make for four high cost Transition service users to Welsh Government for residential college placements has reduced.
Other Minor Variances	0.056	A number of minor variances each less than £0.025m
Mental Health Services		
Residential Placements	(0.031)	Increase in income forecasts for residential placements
Other Minor Variances	(0.000)	
Children's Services		
Out of County Placements	0.307	Net impact of changes in placements. The movement reflects two additional high cost placements and the increased cost of an existing service user into a high cost secure placement.
Other Minor Variances	0.021	
Development & Resources		
Business Systems & Financial Assessments	0.033	The cost of Maternity cover within the FACT Team and increased software licence fees.
Business Support Service	(0.030)	Staffing cost savings from the non-filling of vacancies projected to financial year end.
Good Health	(0.055)	Reallocation of staff costs to Social Services ADM (£0.018m). The balance in the movement is from recouping an overpayment under Voluntary Organisations and adjusting second half year payments.
Other Minor Variances	0.031	A number of minor variances each less than £0.025m
Total Social Services	(0.076)	
Community & Enterprise		
Customer And Housing Services	(0.003)	Minor variances only
Council Fund Housing	0.002	Minor variances only
Revenues & Benefits	(0.048)	Favourable movement on the budgeted provision for the Council Tax Reduction Scheme of (£0.048m).
Housing Programmes	(0.007)	Minor variances only
Total Community & Enterprise	(0.057)	
Streetscene & Transportation		
Ancillary Services & Performance		
Other Minor Variances	0.009	Minor variances
Highways Network		
Other Minor Variances	0.023	Minor variances
Transportation & Logistics		
Other Minor Variances	(0.030)	A number of minor variances each less than £0.025m
Total Streetscene & Transportation	0.002	
Planning & Environment		
Business		
Minor Variances	(0.009)	Minor variances

Community		
Minor Variances	(0.017)	Minor variances
Development		
Minor Variances	(0.008)	Minor variances
Access		
Minor Variances	(0.004)	Minor variances
Shared Services		
Minor Variances	0.000	
Strategy		
Minor Variances	(0.002)	Minor variances
Total Planning & Environment	(0.041)	
Education & Youth		
Inclusion & Progression	0.052	Adverse movement in variance on Out of County placements. Several new placements commenced during September 2017.
Integrated Youth Provision	(0.022)	Minor variances only
School Improvement Systems	(0.002)	Minor variances only
Business Change & Support	(0.009)	Minor variances only
Total Education & Youth	0.019	
Schools	0.000	
People & Resources		
HR & OD	(0.048)	Due to anticipated reallocation of costs within the Disclosure and Barring budget for £0.025m as well as a reduction in employee costs due to a new vacancy and reduction on a number of supplies and services budgets.
Corporate Finance	0.055	As part of the structural review some temporary workforce arrangements have been made permanent as well as extending temporary workforce arrangements until the end of the financial year as the roll out of manager self serve and the operating model review is taking longer than planned.
Total People & Resources	0.006	
Governance		
Legal Services	(0.028)	Reduced employee cost projections as vacancies are to be filled in the near future which has reduced the agency requirement.
Democratic Services	(0.000)	Minor variances.
Internal Audit	0.003	Minor variances.
Procurement	0.013	Minor variances.
ICT	(0.005)	Minor variances.
Minor Variances	0.000	
Total Governance	(0.017)	
Organisational Change 1		
Public Libraries & Arts, Culture & Events	0.000	Minor variances.
Museums		Minor variances.
County Archives		Minor variances.
Leisure	0.000	Minor variances.
Community Assets		Minor variances.
Minor Variances	0.000	
Total Organisational Change 1	0.000	
Organisational Change 2		
Administrative Buildings	(0.007)	Minor Variances
Property Asset And Development	(0.003)	Minor Variances
Caretaking & Security	(0.000)	Minor Variances
Industrial Units	0.017	Minor Variances
CCTV & Open Spaces	0.001	Minor Variances
Minor Variances	(0.001)	
Total Organisational Change 2	0.007	
Chief Executive	0.006	Minor variances.

Central and Corporate Finance	(0.049)	Apprentice Tax Levy, increased in year monthly payments are providing a more accurate projection.
Grand Total	(0.201)	

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Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Last Month Variance (£m)	Cause of Major Variance	Action Required
Social Services						
<i>Older People</i>						
Localities	15.990	15.476	(0.514)	(0.530)	Residential and Nursing Care reflects a projected underspend of £0.226m, due to a decrease in service users, an increase in free nursing income from BCUHB and additional property income. Domiciliary Care reflects a projected underspend of £0.025m based on existing service users. Other underspends include a projected underspend of £0.086m on Intake/First Contact of which £0.065m is due to part year vacancy savings from within the Single Point of Access team. Locality Teams staffing reflects a projected underspend of £0.161m due to short term vacancy savings for a number of posts. Overall net minor variances amount to £0.016m.	Continue to monitor and review.
Reablement Services	0.469	0.384	(0.085)	(0.095)	Reablement reflects a projected underspend of £0.085m which is due to additional Continuing Health Care (CHC) funding from BCUHB	Continue to monitor and review.
Community Equipment Contribution	0.478	0.368	(0.110)	(0.110)	Following review of and implementation of an updated Section 33 partnership agreement for the North East Wales Community Equipment Store (NEWCES), the contribution levels of partners have been updated resulting in a reduced level of contribution from FCC going forward. In the longer term this saving has been earmarked for funding of some of the revenue costs for the new extra care facilities.	Future utilisation of the excess of budget to meet some of the revenue costs of the new extra care facilities.

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Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Last Month Variance (£m)	Cause of Major Variance	Action Required
Resources & Regulated Services	5.983	5.480	(0.502)	(0.280)	The main influences on the projected underspend of £0.502m are short term vacancy savings within provider home care services (£0.093m) and extra care schemes (£0.172m), due to recruitment and retention difficulties in the care sector. Additional residential client contributions amount to £0.210m, together with a further projected underspend of £0.029m on Residential Care due mainly to short term vacancy savings.	Continue to monitor and review.
Minor Variances	0.234	0.232	(0.002)	(0.002)		
Disability Services						
Resources & Regulated Services	19.744	20.026	0.282	0.259	There are long standing and ongoing demand influenced pressures within the externally provided Supported Living services amounting to £0.250m. Work Opportunities and Day Services show a pressure of £0.125m, which is due to the delay in letting a new contract under an alternative delivery model (ADM). There is also a projected underspend of £0.142m on externally purchased care on Physical Disabilities and Sensory Impairment (PDSI).	Continue to monitor and review.
Disability Services	0.716	0.553	(0.163)	0.050	Increased CHC Funding for two service users under Transition to Adulthood from BCUHB. In addition, the contribution the Council is required to make for four high cost Transition service users to Welsh Government for residential college placements has reduced.	Continue to monitor and review.
Administrative Support	0.168	0.039	(0.130)	(0.139)	The projected underspend is due mainly to short term vacancy savings.	Continue to monitor and review.
Minor Variances	0.692	0.689	(0.003)	(0.027)		

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Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Last Month Variance (£m)	Cause of Major Variance	Action Required
Mental Health Services						
Residential Placements	1.127	1.417	0.289	0.320	Ongoing pressure due to the numbers of long term residential placements, despite maximisation of opportunities to secure joint funding contributions from BCUHB	Continue to monitor and review.
Minor Variances	2.537	2.512	(0.025)	(0.025)		
Children's Services						
Family Placement	2.464	2.639	0.175	0.156	There is a long standing and ongoing pressure due to sustained demand influences beyond the level of the allocated budget.	Continue to monitor and review.
Family Support	0.296	0.352	0.055	0.058	There are pay pressures due to a combination of new contractual arrangements having been implemented for sessional workers and a number of the staff working significant additional hours.	Continue to monitor and review.
Professional Support	4.808	4.958	0.150	0.169	The projected overspend is due mainly to ongoing service pressures particularly within Prevention and Support, and is influenced by the need to support wider regional work on child protection issues	Continue to monitor and review.
Out of County Placements	3.641	4.648	1.008	0.701	This pressure is a continuation of the experience in 2016/17, where there was a significant increase in the number of high cost placements which was partly influenced by interpretations of additional responsibilities under the Social Services and Well-being (Wales) Act 2014.	Continue to monitor and review.
Minor Variances	1.277	1.264	(0.013)	(0.037)		

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Development & Resources						
Charging Policy income	(2.641)	(2.764)	(0.123)	(0.117)	The projected underspend is due to surplus income which is mainly caused by the full year impact of changes to disregard rules on financial assessments which came into effect from August 2016	Continue to monitor and review.
Safeguarding Unit	0.810	0.930	0.119	0.105	There are continued significant demand influenced pressures on this service particularly within Adults safeguarding due to a significant increase in the numbers of referrals and the ongoing impact of the Deprivation of Liberty Safeguarding (DoLS) assessments.	Continue to monitor and review.
Good Health	0.941	0.804	(0.136)	(0.081)	The projected underspend is due to a number of short term vacancy savings and from recouping an overpayment from a Voluntary Organisation.	Continue to monitor and review.
Minor Variances	2.704	2.725	0.020	(0.006)		
Total Social Services	62.439	62.732	0.292	0.369		
Community & Enterprise						
Customer And Housing Services	1.580	1.580	(0.000)	0.003	Minor variances	
Council Fund Housing	(0.372)	(0.399)	(0.027)	(0.029)	Minor variances	
Regeneration	0.412	0.456	0.044	0.044	Minor variances	
Revenues & Benefits	10.780	10.150	(0.630)	(0.582)	Underspend on the budgeted provision for the Council Tax Reduction Scheme of (£0.448m). Surplus on the Council Tax Collection Fund of (£0.155m). Other minor variances (£0.027m).	Continue to monitor closely as these areas are highly volatile and projections are likely to change throughout the year.
Housing Programmes	0.140	0.124	(0.016)	(0.009)	Minor variances	
Total Community & Enterprise	12.540	11.910	(0.630)	(0.572)		

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Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Last Month Variance (£m)	Cause of Major Variance	Action Required
Streetscene & Transportation						
Ancillary Services & Performance						
Waste Collection	7.118	7.495	0.377	0.377	Adverse variance of £0.200m relating to lower than anticipated energy production at the Landfill sites and reduced electricity sales from reducing levels of gas extraction. Environment and Sustainable Development (ESD) grant pressure £0.111m due to the reduction of the grant in 17/18 of 3.7%. Delay in the development of the new Rockcliffe HRC site resulting in additional running costs of two existing sites continuing to operate £0.050m	Energy production income levels being monitored monthly and contracts being prepared for the service to be outsourced. Reported in Programme Board Efficiency Tracker Keep under review as part of MTFS Indicative reduction in ESD grant for 18/19 of 6.9% - £0.202m
Parking & Enforcement	(0.084)	(0.026)	0.058	0.049	Shortfall of income from Flint Car Parking £0.050m. Part year pressure against £0.100m target due to the town centre re-development being ongoing and impacting on the rollout of changes across the town.	Keep under review as part of MTFS Reported in Programme Board Efficiency Tracker
Other Minor Variances						
	0.798	0.792	(0.006)	(0.006)		
Highways Network						
Highways Network	7.466	7.780	0.314	0.290	Due to ongoing discussions on Community Asset Transfers (CATs), the maintenance liability being transferred for Cemeteries to Town/Community Councils totalling £0.050m has not yet been implemented. Street lighting energy prices above the 2% standard with an increase of 16% resulting in a pressure of £0.131m. Public conveniences at Holywell and Mold (New Street) were due to close in April this year, however they will not close until March 2018 resulting in a pressure of £0.063m.	Keep under review as part of MTFS. Reported in Programme Board Efficiency Tracker. Continue to monitor street lighting energy prices.

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Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Last Month Variance (£m)	Cause of Major Variance	Action Required
Transportation & Logistics						
Logistics & Resource Services	4.518	4.693	0.175	0.171	Shared specialist plant with neighbouring Authorities has not materialised from 16/17 business planning proposal £0.050m. Increase in Fleet insurance premium for 17/18 £0.100m	Keep under review as part of MTFS
School Transport	4.734	5.119	0.385	0.385	Ongoing additional subsidy costs following re-procurement for covering various school transport routes £0.185m. The transport costs of additional pupils from John Summers High School to Connahs Quay £0.200m	No additional funding from WG due to Statutory provision requirements. Ongoing consideration will be required in the MTFS taking account of the cost for future years. Hoping to reduce cost through the Transportation retendering exercise currently ongoing.
Transportation	1.598	2.293	0.695	0.695	Ongoing additional subsidy costs following re-procurement for covering various public transport routes and the delay in introducing the Bus Subsidy efficiency in 17/18 £0.695m Bus Subsidy efficiency saving of £0.145m unlikely to be achieved in year. This is to be offset from any additional savings recognised from the School Transport re-procurement exercise if these come to fruition.	Keep under review as part of MTFS. Reported in Programme Board Efficiency Tracker
Other Minor Variances	1.432	1.432	0.001	0.034		
Total Streetscene & Transportation	27.580	29.578	1.998	1.996		

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Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Last Month Variance (£m)	Cause of Major Variance	Action Required
Planning & Environment						
Business						
Pollution Control	0.479	0.574	0.095	0.095	An increase in prosecutions for unlicensed and unsafe residential properties has resulted in two temporary Environmental Health Officers being recruited to deal with this increase in demand.	Business Case to be completed
Minor Variances	1.087	1.071	(0.016)	(0.007)		Continue to monitor committed expenditure and reduce/remove committed expenditure where possible
Community						
Pest Control	0.004	0.048	0.044	0.036	Despite the fact that the service has seen an increase in referrals during 2016/17 and onwards into 2017/18, the income target is unlikely to be achieved, based on current projections.	
Minor Variances	0.898	0.834	(0.064)	(0.039)		Continue to monitor committed expenditure and reduce/remove committed expenditure where possible
Development						
Development Management	(0.386)	(0.116)	0.271	0.277	The projected Planning Fee Income shortfall is currently £0.280m as the economy has not continued to recover to the extent which the 3 year Business Plan forecast.	An improving position at Period 06 following some high value application fees received during the months of July and August. Continue to monitor fee levels and amend projection as required.
Minor Variances	0.158	0.144	(0.014)	(0.012)		Continue to monitor committed expenditure and reduce/remove committed expenditure where possible

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Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Last Month Variance (£m)	Cause of Major Variance	Action Required
Access						
Greenfield Valley	0.326	0.295	(0.031)	(0.030)	Vacancy savings and reduced zero hours contracts	Service review within Countryside is currently being undertaken
Minor Variances	1.015	1.023	0.008	0.011		Continue to monitor committed expenditure and reduce/remove committed expenditure where possible
Shared Services						
Minor Variances	0.177	0.177	0.000	(0.000)		Continue to monitor committed expenditure and reduce/remove committed expenditure where possible
Strategy						
Minor Variances	0.834	0.823	(0.011)	(0.008)		Continue to monitor committed expenditure and reduce/remove committed expenditure where possible
Management Strategy	0.340	0.476	0.136	0.136	Balance of Business Planning Efficiencies for Staffing	Continue to monitor committed expenditure and reduce/remove committed expenditure where possible
Total Planning & Environment	4.932	5.351	0.419	0.460		
Education & Youth						
Inclusion & Progression	6.833	6.880	0.047	(0.005)	Variance largely relates to Out of County placements £0.050m. Several new placements commenced during September 2017. Includes other minor variances from across the service (£0.003m).	Continue close monitoring arrangements and updates following moderation meetings.
Integrated Youth Provision	1.291	1.291	(0.000)	0.022	Minor variances only	
School Improvement Systems	1.873	1.860	(0.013)	(0.012)	Minor variances only	
Business Change & Support	0.377	0.358	(0.019)	(0.010)	Minor variances only	
Minor Variances	0.611	0.611	0.000	(0.000)		
Total Education & Youth	10.985	11.000	0.015	(0.005)		

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Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Last Month Variance (£m)	Cause of Major Variance	Action Required
Schools	88.862	88.862	0.000	(0.000)		
People & Resources						
HR & OD	2.029	2.217	0.188	0.237	The overspend is due to partial achievement of business planning efficiency and loss of income contribution from Wrexham for Occupational Health Services	Service delivery options are being considered for the Occupational Health Service.
Corporate Finance	2.099	2.375	0.276	0.221	This is due to the roll out of manager self serve and the operating model review taking longer than planned.	Continue to look for income maximisation and progress structural review.
Total People & Resources	4.128	4.592	0.464	0.458		
Governance						
Legal Services	0.688	0.696	0.009	0.037	Minor variances.	Continue to monitor and review.
Democratic Services	1.924	1.927	0.003	0.003	Minor variances.	Continue to monitor and review.
Internal Audit	0.443	0.383	(0.060)	(0.063)	Due to in year vacancies within this service.	Underspend is expected to be in 2017/18 only as plans to recruit to a vacant post are in place.
Procurement	0.168	0.291	0.122	0.109	The overspend is due to a conscious decision to no longer pursue supplier income for registration onto the Council's payment portal.	Pressure to be considered as part of the MTFS.
ICT	4.428	4.513	0.085	0.090	The overspend is mostly due to partial achievement of business planning efficiencies.	Continue to monitor and review. It is expected that the business planning efficiencies will be met in full in 2018/19.
Total Governance	7.651	7.810	0.160	0.176		

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Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Last Month Variance (£m)	Cause of Major Variance	Action Required
Organisational Change 1						
Public Libraries & Arts, Culture & Events	1.583	1.577	(0.006)	(0.006)	Minor variances.	Continue to monitor and review.
Museums	0.067	0.067	(0.000)	(0.000)	Minor variances.	Continue to monitor and review.
County Archives	0.286	0.286			Minor variances.	Continue to monitor and review.
Leisure	3.860	3.946	0.086	0.086	Aura Leisure and Libraries Ltd was established on 1st September. This was delayed by 2 months due to a range of queries in 3 separate responses from the Financial Conduct Authority (FCA) in registering the company. These issues are now resolved.	Continue to monitor and review.
Community Assets	0.024	0.024	0.000	0.000	Minor variances.	Continue to monitor and review.
Total Organisational Change 1	5.821	5.900	0.079	0.079		
Organisational Change 2						
Administrative Buildings	1.241	1.136	(0.105)	(0.098)	£0.098m estimated efficiencies from the closure of phases 3 and 4 in County Hall. Other minor variances	
Agricultural Estates	(0.189)	(0.153)	0.035	0.035	Minor Variances	
Property Holdings	0.015	0.027	0.012	0.010	Minor Variances	
Property Asset And Development	0.446	0.380	(0.066)	(0.062)	£0.062m in year salary savings. Other minor variances.	
Caretaking & Security	0.302	0.267	(0.035)	(0.034)	Minor variances	
CPM & Design Services	0.691	0.465	(0.225)	(0.217)	£0.139m projected additional fee income above target. £(0.070)m in year salary savings. Other minor variances.	
Industrial Units	(1.153)	(0.986)	0.168	0.151	£0.168m as a result of unachieved rental income. This will be offset against office efficiencies.	
CCTV & Open Spaces	0.184	0.216	0.032	0.031	Minor Variances	
Minor Variances	0.752	0.749	(0.003)	(0.009)		
Total Organisational Change 2	2.288	2.101	(0.187)	(0.194)		

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Chief Executive	2.940	2.827	(0.113)	(0.119)	There are a number of in-year vacancy savings as well as underspends on specialist budgets such as sustainable development, Your Community/Your Council and public relations.	Continue to monitor and review.
Central and Corporate Finance	24.990	23.640	(1.350)	(1.301)	<p>An underachievement on the income target of £0.412m, though work is continuing to identify areas of opportunity.</p> <p>Support Service recharge, has resulted in a shortfall of £0.234m due to a reduction in overall operating costs.</p> <p>Car parking permit income shortfall £0.080m.</p> <p>Reduced Audit fees, underspend of £0.127m.</p> <p>Social Services, one off in year underspend of (£1.608m) held centrally to mitigate any in year overspends - (£0.513m) resulting from remaining pressure budgeted in 17/18 no longer required, (£0.500m) due to funding being secured from the Regional Integrated Care Fund, a revenue grant allocation on a one off basis. An additional (£0.595m) of Welsh Government funding for Social Care has recently been confirmed.</p>	<p>Work is continuing to identify areas of opportunity to generate income. Keep under review as part of MTFS considerations.</p> <p>Social Services - Keep under review as part of MTFS considerations to assess 18/19 impact.</p>

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Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Last Month Variance (£m)	Cause of Major Variance	Action Required
					Projected Pension fund variance (£0.288m) due to surplus of budget required for increase in contributions in 2017/18. Apprentice Tax Levy underspend of (£0.049m), increased data has enabled a more accurate projection. Minor variances (£0.004m)	Pension Fund / Apprentice Tax Levy - Keep under review in year to consider potential for mitigation of 18/19 pressure.
Grand Total	255.156	256.303	1.147	1.348		

2017/18 Efficiencies Outturn - Under or Over Achieved

Portfolio	Original Efficiency	Revised Efficiency	(Under)/Over Achievement
	2017/18 £(m)	2017/18 £(m)	2017/18 £(m)
People & Resources			
Finance - Implementation of Collaborative Planning Software to finance to improve and automate our processes thus enabling workforce efficiencies. Phased roll out of new finance model.	0.270	0.200	(0.070)
Review of Human Resources & Organisational Design operating model and job roles and various other efficiencies.	0.148	0.052	(0.096)
DBS recharges	0.058	0.025	(0.033)
Total People & Resources	0.476	0.277	(0.199)
Governance			
ICT - Reduction in management, staff and non pay costs.	0.350	0.264	(0.086)
Total Governance	0.350	0.264	(0.086)
Social Services			
Develop a 'progression' model for Supported Living.	0.250	0.076	(0.174)
Develop alternative approaches to in house day services and work opportunity schemes.	0.250	0.200	(0.050)
Total Social Services	0.500	0.276	(0.224)
Education & Youth			
Music Service to move to full cost recovery model.	0.035	0.014	(0.021)
Total Education & Youth	0.035	0.014	(0.021)
Organisational Change 1			
Alternative Delivery Models	0.415	0.335	(0.080)
Total Organisational Change 1	0.435	0.355	(0.080)
Community & Enterprise			
Council Tax Reduction Scheme.	0.200	0.648	0.448
Total Community & Enterprise	0.200	0.648	0.448
Streetscene & Transportation			
Develop energy production at landfill.	0.100	0.000	(0.100)
Review subsidised bus routes.	0.350	0.145	(0.205)
Total Streetscene & Transportation	0.450	0.145	(0.305)
Planning & Environment			
Staffing - management restructure.	0.125	0.062	(0.063)
Self financing for Public Protection Services.			
- Animal & Pest Control.			
- Licencing Charging.	0.030	0.000	(0.030)
Increase in planning fees (15% WG increase) and applications	0.015	0.000	(0.015)
Increase in number of planning applications	0.035	0.000	(0.035)
Total Planning & Environment	0.205	0.062	(0.143)
Total 2017/18 Budget Efficiencies		100	8.433
Total Projected 2017/18 Budget Efficiencies Underachieved		7	0.610
Total Projected 2017/18 Budget Efficiencies Achieved		93	7.823

Movements on Council Fund Unearmarked Reserves

	£m	£m
Total Reserves as at 1 April 2017	10.953	
Less - Base Level	(5.769)	
Total Reserves above base level available for delegation to Cabinet		5.184
Less – allocation from the Contingency Reserve to support initial set up costs and final technical support for the Community Asset Transfer (CAT) of Holywell Leisure Centre and Alternative Delivery Model (ADM) agreed in 2016/17		(0.050)
Less – allocation from the Contingency Reserve to provide financial support to meet in-year budget pressures in 2017/18 for regional economic structures and support for events		(0.052)
Less – projected outturn overspend		(1.147)
Total Contingency Reserve as at 31st March 2018		3.935

Budget Monitoring Report
Housing Revenue Account Variances

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Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Last Month Variance (£m)	Cause of Major Variance
Housing Revenue Account					
Income	(33.598)	(33.480)	0.118	0.022	£0.085m reflects the decision to delay implementation of Service Charges to 1st April 2018 (January 2018) to allow more time for full consultation. £0.034m relates to the loss of income on garages following refurbishments and demolition. The remaining balance relates to minor variances of £0.001m.
Capital Financing - Loan Charges	7.545	7.529	(0.016)	(0.016)	Minor Variance
Estate Management	1.633	1.638	0.005	0.017	Minor Variance
Landlord Service Costs	1.318	1.340	0.022	0.002	Minor Variance
Repairs & Maintenance	9.929	9.720	(0.208)	(0.172)	A saving of £0.208m is anticipated on Repairs and Maint. £0.98m relates to staffing costs, £0.120m relates to subcontractor spend. The remaining £0.010m relates to minor variances.
Management & Support Services	2.272	2.268	(0.004)	0.002	Minor Variance
Capital Expenditure From Revenue (CERA)	10.890	10.974	0.084	0.135	The variance of £0.084m relates to an increase in the contribution from revenue towards capital costs. This increase is possible because of decreased costs elsewhere in the HRA. Contributing towards the capital budget from revenue reduces the requirement to borrow.
HRA Projects	0.046	0.046	(0.000)		No Variance
Contribution To / (From) Reserves	(0.035)	(0.035)	0.000	0.009	No Variance
Total Housing Revenue Account	0.000	0.000	0.000	(0.000)	

